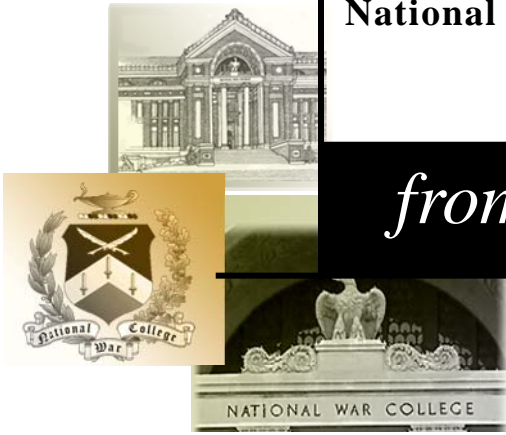


National War College Alumni Association



from the

ROTFUNDA

SPRING 2008

PRESIDENT'S REMARKS

DEAR FELLOW ALUMNI/ALUMNAE

With the as always generous contribution of time and expertise of the College faculty, your association has been busy this winter, hosting three relevant and informative one-day seminars both to your fellow alumni/ae and to a wider audience. We began in October here at the College, looking at the national security challenges that will face the new administration in 2009, also looking beyond for ten years and examining the implications of a new national security strategy. We dwelt particularly on the issue of terrorism, notably Al Qaeda itself. Our luncheon speaker, Dr. Leslie Gelb, President Emeritus of the Council on Foreign Relations, gave us his views on what a strategy would need logically to look like under the next administration.

In November, for our offsite seminar in Tampa at MacDill AFB, we decided to focus on regions of the world less in the news, but of long term importance to future administrations, namely China, Latin America and Africa, to include the growing Chinese role in those two continents. Not to neglect the daily headlines, our luncheon speaker, LTG Jay Garner USA (ret) gave us his expert reading of the situation in Iraq. Thanks are due particularly to the Wing Commander Col. Robert Thomas NWC 05, for his exceptional help and hospitality at MacDill.

This month, as a result of the attendance at MacDill of the Naples FL World Affairs Council, we repeated our November presentation to that organization, an opportunity to make the National War College better known to a wider audience. Now we are looking ahead to the next seminar, which we expect will be held at the College this spring.

(Continued on page 2)

COMMANDANT'S COMMENTS

The fall semester has ended and we are on a good flightpath to the Class of 2008 graduation. Completing three core courses, electives and fall orals was a tall order for the class, yet they finished the first semester in fine fashion. While we excel in academics, our athletic prowess is showing a bit of strain. ICAF currently leads the competition for the President's Cup; however, with four events to go, we can still capture the Cup! The spring semester will be chock-

a-block with a visit from our French counterparts in CHEM, Jim Thorpe Days at Carlisle, PA and field studies travel. The school year will culminate with a graduation dinner dance at the Willard Hotel in DC. Along with all this academic activity, we have been busy preparing for two main administrative challenges, the development of the National Security Professional Program (NSPP) and the implementation of the National Security Personnel System (NSPS)

The NSP program continues to evolve. On 1 Feb 2008, General Wilson hosted a meeting with the new Director, National Security Education Consortium, William A. Navas, Jr, who recently retired as Assistant Secretary of the Navy (Manpower and Reserve Affairs). Mr. Navas presented his initial broad vision for the program. As he looks to

(Continued on page 2)

Inside This Issue:

Notes From The Executive Director	4
Alumni Authors	5
Conference	6
Upcoming Events	12

(Continued from page 1)

At the same time our project to document the history of the National War College is progressing. **Dr. Janet Breslin-Smith** has largely completed four of the six planned chapters. Interviews with key alumni, past commandants and former deans continue. I am sorry to report that **Col. Mark Pizzo USMC (ret)** has been unable to continue the project, but I am happy to report that another well-qualified former faculty member, **Col. Cliff Krieger USAF (ret)** had kindly agreed to assume the task.

I hope that I will see many of you at our February 26 Winter Social. We can expect a lively and informed discussion on the presidential campaign, to be preceded and followed by a chance to socialize with your fellow graduates.

Best wishes to all of you for a healthy and happy 2008.

*David G. Newton
Ambassador (retired)
President*

(Continued from page 1)

the future, he anticipates a three-pillar approach consisting of education, training, and experience—experience being the most difficult to implement. He also envisions a multi-dimensional process which enables individuals to log in to a website to find out about different ways to earn the NSP credential. Perhaps attending a senior service school would be one, but there would be alternatives that might include a combination of short courses or civilian education.

Finally, he recognizes that, in order to launch the program, he needs to keep the plan broad and inclusive. In discussing the way ahead, Mr. Navas focused on two near-term issues: identifying the core requirements for programs offering the NSP credential and establishing an accreditation procedure. General Wilson, NDU-P continues to reinforce her view that the curricula of NDU programs (to include NWC) qualify graduates for the NSP credential. My intent is to pursue qualifying the entire class of students as National Security Professionals next year.

In addition to the NSP initiative, we are closing in on implementation of the National Security Personnel System (NSPS). NSPS, as enacted by section 1101 of the National Defense Authorization Act for Fiscal Year 2004 (NDAA FY04) and Public Law 108-136 (November 24, 2003). These two directives allow the Department of Defense (DoD) to establish a more flexible civilian personnel management system that is consistent with its human capital management strategy. The system allows the Department of Defense to be a more competitive and progressive employer at a time when

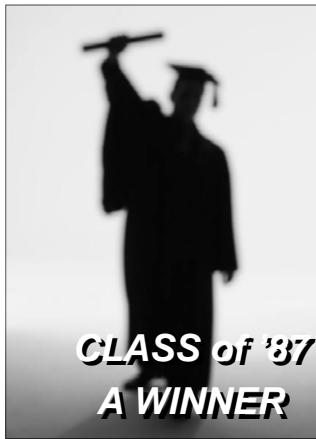
the country's national security demands a highly responsive system of civilian personnel management. The NSPS must also enhance DoD ability to execute its National Security mission. NSPS will require converting all our General Schedule employees (all staff) and our two Title V faculty to the program. NWC, in conjunction with NDU, has been working hard on this conversion to NSPS. This conversion addresses compensation, performance management, classification, staffing and employment, and workforce shaping. NDU must implement the program starting in March 2008. This program will enhance opportunities for merit pay to our employees based on job performance.

The NSP program continues to evolve.

We have some faculty that will be retiring this year. They have made a great contribution to this school and our graduates. They are: **COL Manny Superville (USA), COL Pete Henry (USA), COL Greg Singleton (USA), COL Mark Tillman (USA), CAPT Tim Hanley (USN), CAPT Gary Cooper (USN), Col John Page (USMC), and Col Tom Griffith (USAF).**

Summing up, my first year has exceeded all expectations for just how great the job of being Commandant can be. The motivation of our superb faculty and students is infectious, and every day is another day of growth in knowledge and contribution. As alumni, you can take pride in knowing that NWC continues to be a major contributor to the security of our Nation.

*Sincerely,
Bob Steel*



SIXTY CLASSMATES and their spouse/guests took the time to remember and renew friendships in the Rotunda of National War College on Saturday, 13 October with the 20th reunion of the Class of 1987. Attendees came from Indiana, Tennessee, New Hampshire,

California, North Carolina, Arizona, Maryland, and Virginia. **Major General** and Mrs. **Steel, USAF** (current NWC Commandant) and **Colonel John Craig, USA Retired** (representing the Alumni Association) graciously joined us for the occasion.

Editor's Note: The Alumni Association will be happy to help your class arrange a reunion. Give us a call at 202-863-2306 or e-mail us at craigj@ndu.edu. We can also help locate classmates.

The 166 graduates of the Class of 1987 have much of which to be proud. Our classmates all successfully completed careers in their initial field and most went on to second and many to third careers.

Our class produced five Ambassadors, 27 general officers (two to four-star level), numerous SES level advancements, and a considerable number to major executive levels in private industry and the academic community. Although some of the class have retired and refocused time and efforts into family, sports, religion, and local community activities, many are still involved in demanding careers and assignments to include reconstruction efforts in Iraq. Although scattered from Hawaii to

Croatia and still quite mobile, over 90% of the class have been located, and through shared post-graduation summary and locator information are in process of reconnecting through geography, business, and/or current hobbies/interests.

Only three of our class are known to have passed away: **Dr. Allen H. Kitchens, Donald L. Patton, and Commander Larry R. Stratton, USN.**

Strong interests in skiing, golf, bicycling, and tennis seem to have helped the rest of the class stay healthy and active and looking forward to assembling again for a 25th anniversary.

...M Jackie Campbell

A BELGIAN IF IN KOSOVO

We are fortunate to have a first-hand report from Johan Breyne, our 2006 International Fellow from Belgium

“Upon my return to Belgium after graduating from NWC, I took command of a tank battalion. One of our first missions was a four month deployment of a company (in light infantry mode) to Mitrovica, Kosovo in November 2006. I was told I was to deploy with them to serve as the J5 Plans Chief in KFOR HQ in Pristina. This meant a deployment away from my battalion for at least six months. As J5 Plans Chief, I led a team of three: including a Spanish major, a French major, and supervised by the J5, a German Colonel. We divided all long-term planning for KFOR among us.

My deployment to Pristina coincided with the publication of the report by the UN's Special Envoy for Kosovo (the Ahtisaari report) on the future status of Kosovo, which was the trigger for a lot of nervousness within the Kosovo Serb and Albanian populations. The report was indeed open to a lot of criticism from all sides, including the international community. Violence flared. Based on this document, planning was concentrated on the future of KFOR, its cooperation with UNMIK and the EU – once it had taken over the UN's job, and for the functioning of the KFOR HQ under a new mandate to be voted through the UN Security Council.

In addition to my daily task as a planner, I was the Belgian Senior National Representative and National

Contingent Commander of all Belgian troops deployed in Kosovo and the FYRM. I was also the liaison between KFOR and the Belgian Defense Staff, and spent part of my long days my battalion back home by insure necessary and appropriate decisions.



commanding phone and e-mail to primate decisions

I considered my period away from my battalion as enriching on the professional and personal levels. I improved my knowledge of NATO, UN, and EU procedures, in strategic and operational planning, and in world affairs. I was able to write a concept for the future of KFOR within the timeframe of my deployment. It was also a great way to practice my foreign languages: English, French, German, and even some Spanish. Last but not least, working within a family of 35 different nations in a deployed international HQ certainly widens your cultural and professional horizon. A great opportunity!

FROM THE DESK OF
EXECUTIVE DIRECTOR

John Craig

KUDOS

100

First, some congratulations are in order; **Dr. W. Kenneth Bunce**, NWC '56, reached and (we hope) celebrated his **100th birthday** recently, and of course he is a current member. I suspect that he is not the only centenarian, and we'd like to hear from more of you; our phone is 202-863-2306, or craigj@ndu.edu for e-mail.

And we congratulate **Ambassador Jim Foley**, our current International Affairs Advisor, for his selection by Secretary Rice to be her Senior Coordinator for Iraqi Refugee Issues; it's just temporary duty, we understand, and almost pressure-free. Un-huh.

Now, I know that you don't need a tutorial, but we are, I must say modestly, a wonderful group, and I encourage you all to get in touch or to stay in touch with each other, even across class years, and to please let me know what you are up to. If you are moving to a new location, I may be able to let you know if there are other NWCers there, so keep me up to date on your address and e-mail, please!



ELSEWHERE

We are moving closer to my vision of having NWC folks run the world. For example:



Joe Brown, NWC '97, sends greetings from Eskisehir, TU, where he is DepCmdr of the NATO CAOCSIX, and is now BGEN, USAF.

Don "Bits" Bacon, NWC 2004, is getting close to finishing a tour in Baghdad; while there he saw **BG Rod West**, Australian Army, also 2004 (see photo elsewhere in this issue). Bits is at STRATEFF at MNF-I, and Rod is now an attaché in D.C.

Mark Pizzo reports seeing **Ambassador Jim Gadsden**, our recent International Affairs Advisor, in New York, where he is the Senior Advisor for European Affairs in the US Mission to the UN.

Ambassador Henry Clarke, a former International Affairs Advisor, spent four months in Iraq as head of the Office of Provincial Affairs at the US Embassy, responsible for 25 Provincial Reconstruction Teams. He's now back in town and open to discussions about PRTs.

And **Bob Felderman**, NWC 2001, who hosts the class website, has moved to the J-5 billet at NORAD-USNORTHCOM (orders for BG, with Senate Confirmation). Congrats, Bob! He says they don't hold formal meetings at NORTHCOM, but he sees the following warriors on duty: **Richard Hasbrouck**, '86; **Capt Bob Lally**, USN, and **COL Mike Boatner**, USA, both NWC 2000; from 2003, **COL Wes McClellan** and **COL Brian Crawford**, and recently **CAPT Greg Nosal** who left with **Adm Keating's** move to PACOM.

Also, **CAPT USCG Dane Egli**, 2004, and **COL Bill Hill, Jr.**, 2005 who departed for brigade command. From 2006, **CDR Joseph Sullivan**, **COL Robin Lynch**, and **Col Creg Paulk**, and from 2007, **COL Barry Nuelen**. Sounds like a great team!

From SHAPE, **Kathy Rahal**, recently of our faculty, sends greetings, and says she spoke recently with **Jay Silveria**, NWC 2005; tracks **Brian Murtha** and sees **Joe Brown** several times a week.

Last October we heard from **Dave Becker**, 2004, reporting that he is the Stabilization Coordinator in Haiti, and that living is a bit harder than it was as POLAD at TRANSCOM; their focus is stabilization, not development, with lots of challenges, but "pretty cool, so far."

And last November, **Ambassador Mike Lemmon**, of our magnificent faculty, reports that **Mark Boulware**, also of our faculty, was about to be sworn in as our Ambassador to Mauretania.

We were pleased to hear from **Valentin Tzvetanov**, our IF from Bulgaria in 2007, saying he had received his yearbook, and how much he had enjoyed his friends and his year here.

(Continued on page 5)

OUR ALUMNI AUTHORS

Cole, Bernard D., NWC faculty; *Sea Lanes and Pipelines: Energy Security in Asia*, Greenwood Press, appearing in April 2008.

Healy, Michael T., NWC 2007; article entitled *A Rescue Force for the World: Adapting Airpower to the Realities of the Long War*, in the fall issue of *Air and Space Power Journal*. This grew out of an article co-written with friends while at NWC.

Mazarr, Michael J., NWC faculty; article in *Foreign Affairs*, September/October 2007 entitled *The Long Road to Pyongyang*.

Morgan, Richard J., NWC '86; *Fables and Other Mayan Tales of Atitlan*; available through Amazon or directly from the author at rjmorganjr@adventurestudy.com.

The book is a collection of tales from various indigenous communities around the shores of Lake Atitlan in Guatemala; it is bilingual English-Spanish in a single volume.

Stevenson, Charles A., NWC faculty; *Congress at War*. Cited in a recent George Will op-ed.

Watson, Dr. Cynthia A., NWC faculty; Four books published within the last twelve months:

U.S. National Security 2nd Edition (Santa Barbara, CA: ABC-Clio, 2008) Contemporary World Issues Series

Nation-Building and Stability Operations (Westport, CT: Greenwood, 2007) Praeger Security International Series



Military Education (Westport, CT: Greenwood, 2007) Praeger Security International Series

U.S. Military Service (Santa Barbara, CA: ABC-Clio, 2007) Contemporary World Issues Series

Whitcomb, Darrel, NWC '91; *Combat Search and Rescue in Desert Storm*; Air University Press, 2006. Includes the story of the shootdown and failed rescue effort for Mutt 41 (Capt Bill Andrews).

(Continued from page 4)

Last fall **CAPT Mark Tidd, NWC 2006** reported speaking at a Chaplain's Conference in the Czech Republic, hosted by **COL Jaromir Zuna**, Director of Doctrine and Training for the Armed Forces of the Czech Republic, and also **NWC 2006!**

AND MORE

I think we reported that **Michael Tymchak, NWC '69**, has established a scholarship fund at MOAA in honor of departed classmates from his class. It's great to make an educational contribution that spans generations!

I saw recently that the State Department has established its first-ever official blog, "DipNote," at www.blogs.state.gov and check out "DipNote," it could be interesting depending on the content posted; I confess I haven't checked it out myself yet, so reports would be welcome.

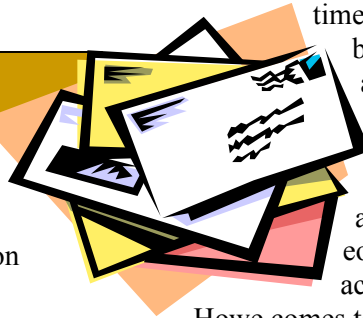
And finally, **Bruce Host, NWC '78**, tells us that **Randy Spetman, NWC '94**, has been selected as the new Athletic Director at Florida State University.

ADDENDUM:

Recently had a delightful phonecon with Fisher Howe, NWC '48, who was General Donovan's special assistant in WWII; he has a presentation that he has given several times about Intell in WWII; he will probably present it at SAIS in the future; it's about an hour in length, he says, and can include Q&A. I pass this along because we get inquiries from our grads from time to time about getting a speaker for their civic group luncheon meetings; I would be pleased to act as intermediary and facilitator. Mr.

Howe comes to our events from time to time, and is vigorous and interactive.

The International Fellows Office tells us that MG Saeed Al Rumaithi, UAE Army, NWC '97 was promoted from CC Land Forces to DCHOD! Congratulations to him! He will be added to the IF Hall of Fame.



ALUMNI CONFERENCES AND SEMINARS

OUTSTANDING AND POPULAR

For our seminar here on 25 October, let me first refer you back to the spring seminar on 16 May when **Dr. Terry Deibel** spoke to the process of national security strategy development and how it has been applied in the Bush administration. He did a terrific job that also laid the groundwork for the follow-up on 25 October when **LtC Dr. Ike Wilson** (I like the European model of the double titles) our West Point fellow here this academic year, presented an insightful summary of the major threats facing our national security over the next 10-15 years.

Then **Dr. Audrey Cronin** focused on the most immediate serious threat in discussing the nature of radical insurgencies and how they might be countered. She presented an analytical framework for assessing how such insurgencies die out or are

defeated. She then applied the seven factors of the analytical framework to al Qaida and discussed our efforts to defeat the movement. Dr. Cronin described the war as essentially a war of ideas to marginalize the radicals and isolate them from the populations from which they recruit terrorists and draw support.

Our third speaker, **General Volney Warner, USA, Ret. and NWC '69** spoke to the implications of a different national security strategy in terms of force structure, military strategy, and the size, training, and equipping of a force to execute that strategy.

At lunch at the Fort McNair Officers' Club, **Dr. Leslie Gelb**, President Emeritus of the Council on Foreign Relations, Pulitzer Prize winner correspondent for the *New York Times*, and former DoD Director of Policy Planning and Arms Control for ISA, and Assistant Secretary of State for Political-Military Affairs gave his views on what a national security strategy should look like in the next administration based on common sense and what reality says we can do; our attendees appreciated his insights and his humor in addressing an important topic.

Your Alumni Association then presented a similarly outstanding presentation at MacDill AFB, Tampa, Florida the following month. (In case you had forgotten, we present Regional Conferences outside the beltway twice a year, usually in areas where there is a larger pool of graduates of all the war colleges and foreign service retirees). **Colonel Bob Thomas, USAF, NWC 2005**, the Wing Commander at MacDill, did great things to smooth the path of our presentation. Before I go into more substantive detail, let me note that the conference was such a success that the World Affairs Council of Naples Florida invited our speakers to return to give their presentations in Naples, and our faculty members will be bringing joy and enlightenment to Naples as this paper goes to press!

Let me take a moment to brag on our great faculty members who have made our seminars here and our conferences outside the beltway so popular for so many years. Make no mistake: their presentations are world-class.

MACDILL CONFERENCE

For our MacDill Conference, LtC Wilson based his remarks on his earlier presentation, which included a review of national security strategies, emphasizing the principles of Wilsonian democracy, unilateral action, and pre-emption, and extended his discussion to cover potential danger areas like demographics, water resources, cross-border pollution, and migration.

He was followed by **Dr. Cynthia Watson** and **Dr. Bernard Cole**, balancing their presentations, with Dr. Watson discussing both Latin America's Leftist Tilt and the Implications of Chinese Activity in Latin America, and Dr. Cole exploring China's Search For Energy and China's Penetration into Africa.

In the afternoon, **Dr. Andrew Sisson** of the faculty gave a lucid and appreciated picture of Africa, the Dark Continent, which covered failing states, AIDS, oil and other challenges for the next administration.

At lunch, **General Jay Garner, USA, Ret.**, delighted the attendees with a presentation both broad and detailed on Transnational Entities and the Utility of Force, based on his knowledge and personal experiences.

We were fortunate to have our President, **Ambassador David Newton**, lead the group; in the afternoon he spoke a bit about Iran and his experiences

in the Middle East, and also chaired a panel of our speakers to sweep up the Qs & As that remained from earlier presentations. In all this, **Captain Roy Werthmuller, USN, Ret., NWC '93**, coordinated and facilitated the multiple administrative details associated with presenting a conference.

Space is limited for a full summary of the remarks by our outstanding speakers. We will see if we can include some of their slides, and then guide the discussion while you add your own knowledge and thoughts about the area. If space is too tight, we may be able to put them onto the web version of our newsletter, found at www.nationalwarcollege.org our website, where we are less constrained by space; in addition, the web version is in color.

CHECK OUT THE WEB VERSION

We extend our sympathies to many of you who wanted to come but who found more urgent conflicts. The brief summary is but a poor substitute, and we do look forward to seeing you at future presentations. Please stay in touch and let us know what we can do for you from this end.

Some of our stalwarts who carried the NWC flag to our Regional Conference in Tampa at MacDill AFB last fall: from left, Amb David Newton, Dr. Bud Cole, Dr. Andy Sisson, and MGen Vic Hugo.



In the mayhem of the Little World Series softball game Number 2, Class President Chris Scraba, USCG, slides into home; the ICAF catcher dropped the ball so Chris was safe, but in the process broke his collarbone. NWC won that game, and Chris has healed nicely.



From Baghdad, we have this photo of BGen Rod West, Australian Army and Col Donald "Bits" Bacon, both of NWC 2004.

Three stars from our regional conference at MacDill: BGEN Bill Webb, USAF, Ret., NWC '72, who helped draw many attendees; LtC Ike Wilson, USA, NWC faculty and one of our speakers, and LGEN Jay Garner, USA, Ret., the luncheon speaker take a photo op break during the conference.



the GALLERY

We are indebted to VADM Bob Scarborough, USCG, Ret., and NWC '71 for sending this information to us:

RADM Philip Greene, USN, and NWC '94 took command of Combined Joint Task Force - Horn of Africa on February 8 at Camp Lemonier, Djibouti. The task force is responsible for operations across 13 countries across the Horn of Africa, where they conduct military-to-military training, medical and veterinary civil action projects and other humanitarian missions. The task force has been in existence for five years and will undergo more changes as U.S. AFRICOM transitions to full operational control of missions on the continent.



Ambassador David Newton, NWC '78 and later International Affairs Advisor and currently President of the NWC Alumni Association, on the stage with COL Bob Thomas, NWC 2005, the Wing Commander at MacDill AFB, who helped smooth our path to a stunningly good regional conference there last fall.



In memory of their classmate, Paul Kelly—lost when the chopper he was in went down while he was deployed in the Middle East—Frank Garcia and his classmates from the Class of 2004 presented a plaque in Paul's memory to NWC Commandant, MGEN Bob Steel. The plaque will be on display in the National War College.



UPCOMING EVENTS

1993 REUNION

A 15th anniversary reunion of the Class of 1993 is being planned for the spring of 2008 at the War College. We need addresses, phone numbers, e-mail addresses, and other contact data. Please send yours, and that of any other classmates that you know, to John Tomlinson at nwc1993@comcast.net, and to John Craig at NWC (craigj@ndu.edu). Questions, and offers to help, can be sent to John Tomlinson or Scott Stucky (scott.stucky@armfor.uscourts.gov), phone 202/761-1461. We look forward to hearing from you.

CONTACT US:

By Mail:

Executive Director
NWC Alumni Association
The National War College
Ft. Lesley J. McNair
Washington, DC 20319

Email: craigj@ndu.edu

Website: www.nationalwarcollege.org

By Phone:

Executive Director
NWC Alumni Association Office
(202) 863-2306

Dean of Students & Executive Officer
The National War College
Commercial: (202) 685-4343
DSN: 325-4342

Editor: Ms. Ann Wade

Publication Design: Sheila Jocelyn



THE NATIONAL WAR COLLEGE ALUMNI ASSOCIATION

Fort Lesley J. McNair
Washington, DC 20319

ADDRESS SERVICE REQUESTED

Non-Profit Org.
U.S. Postage
PAID
Merrifield, VA
Permit No. 1465